



Clalit Research Institute  
Real people. Real data. Real change.

# Integrating Digital Health into Clinical Practice

**Maya Leventer-Roberts, MD, MPH**

*Deputy Director, Clalit Research Institute, Israel*

The Web of Health, 15 May 2019

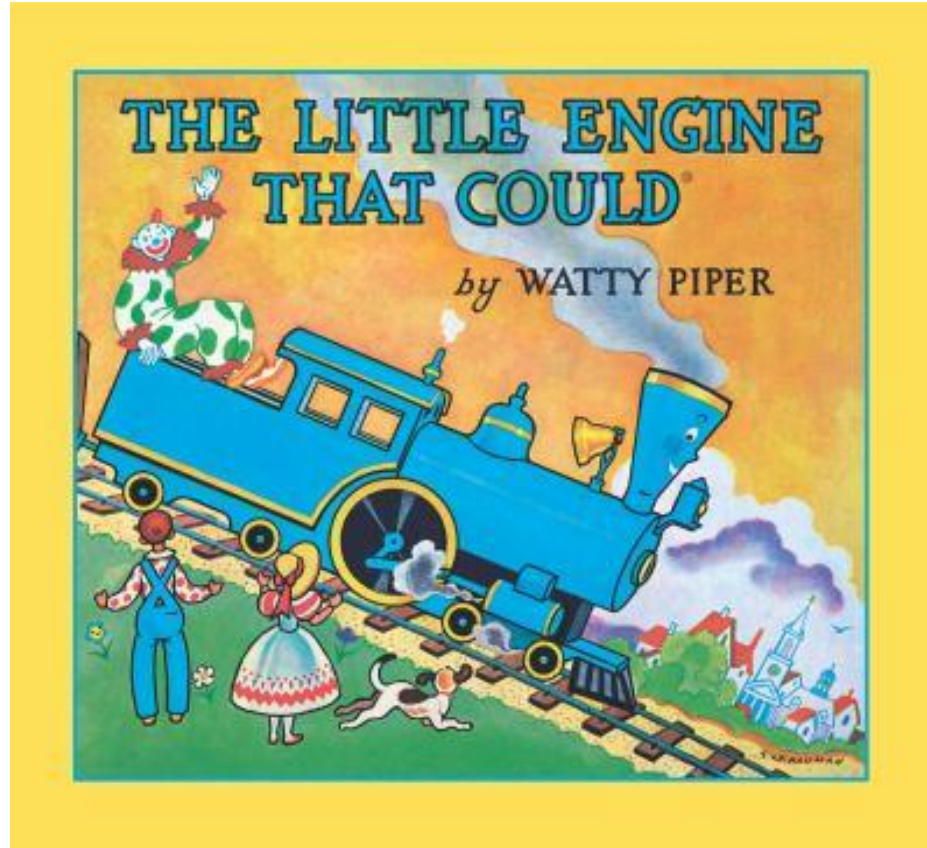
The Web Conference, San Francisco





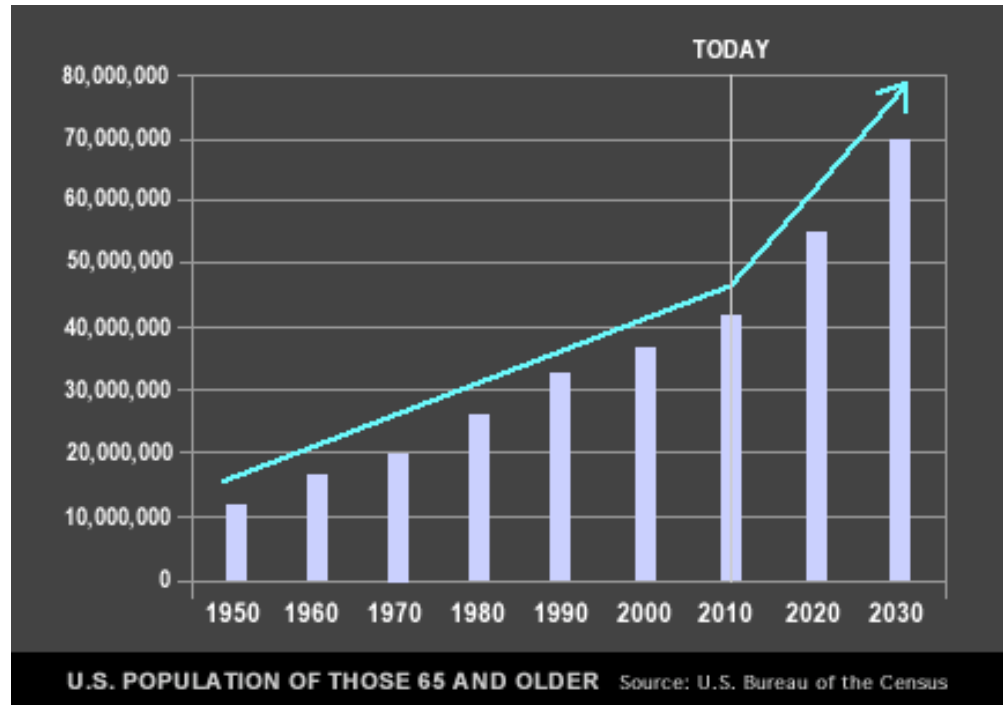
# Arnold Munk





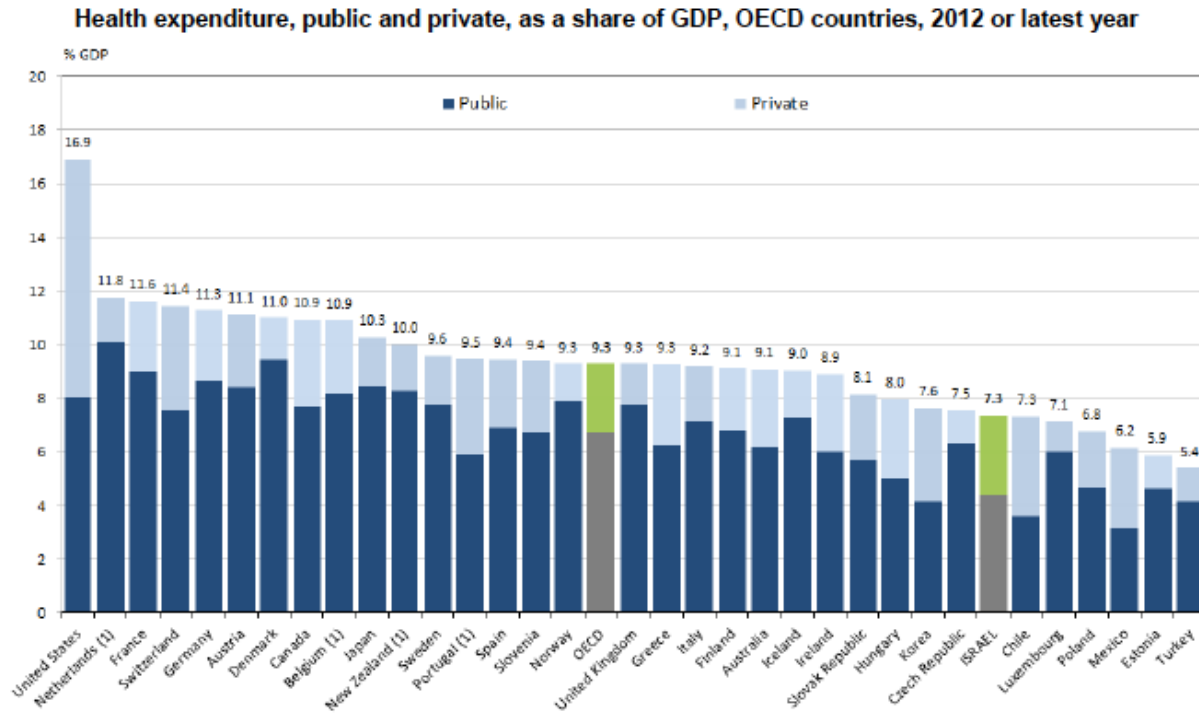


# Challenge #1: High demand.





# Challenge #2: High cost.



Source: OECD

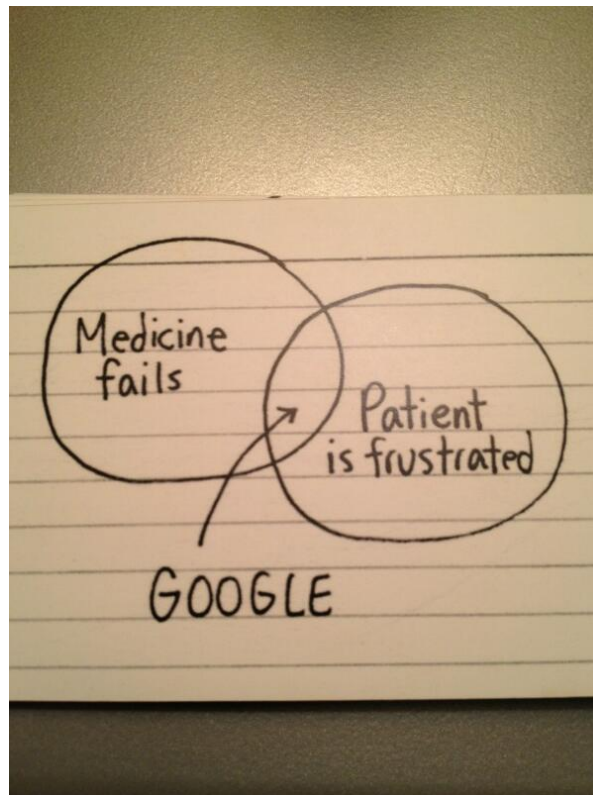




# Challenge #3: Doctors and patients are **struggling**.



# The system is **struggling**.





# People are turning **elsewhere** for help.





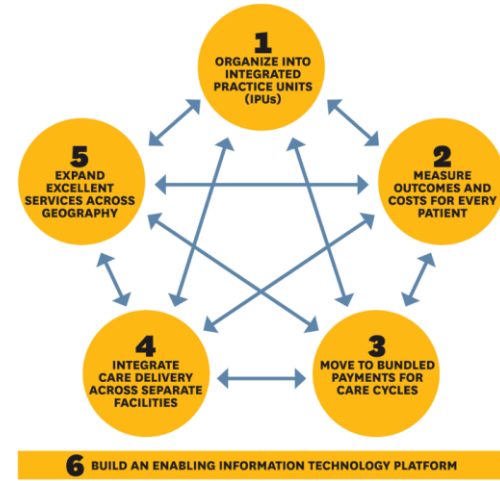
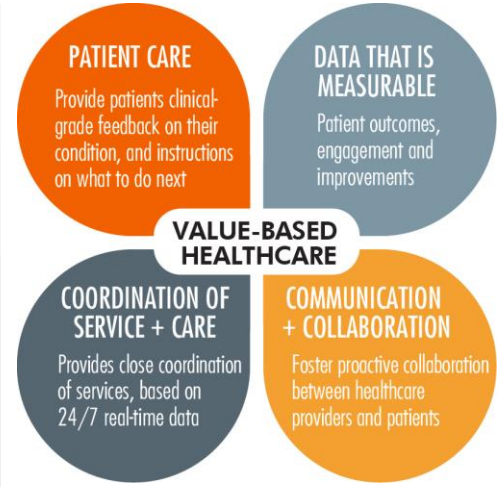
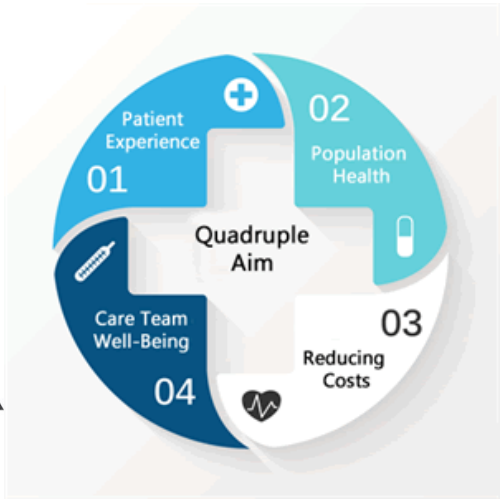
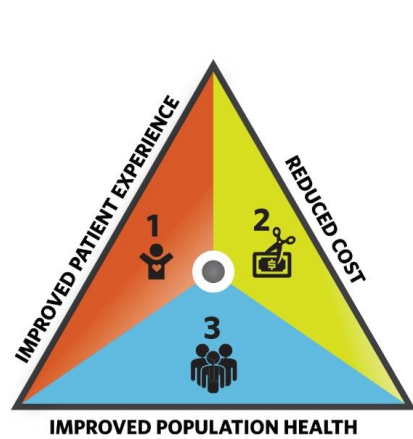


# We all want: Better care, for more people, in a new era.





# There are many models suggesting this should work.



Source: IHI, Europuls, HBR

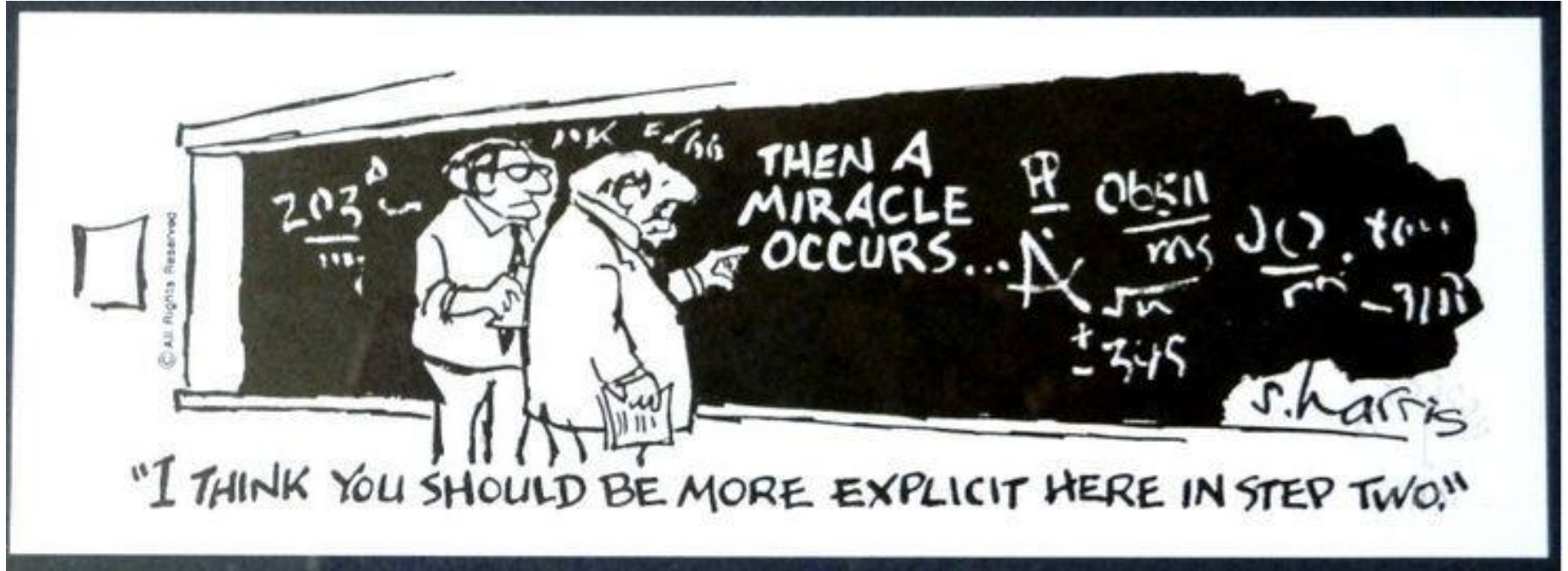


# Healthcare can be **elegant**.





# But **how** does that happen, exactly?





$$OO + NT = EOO$$

Source: Michael Hammer





$$OO + NT = EOO$$

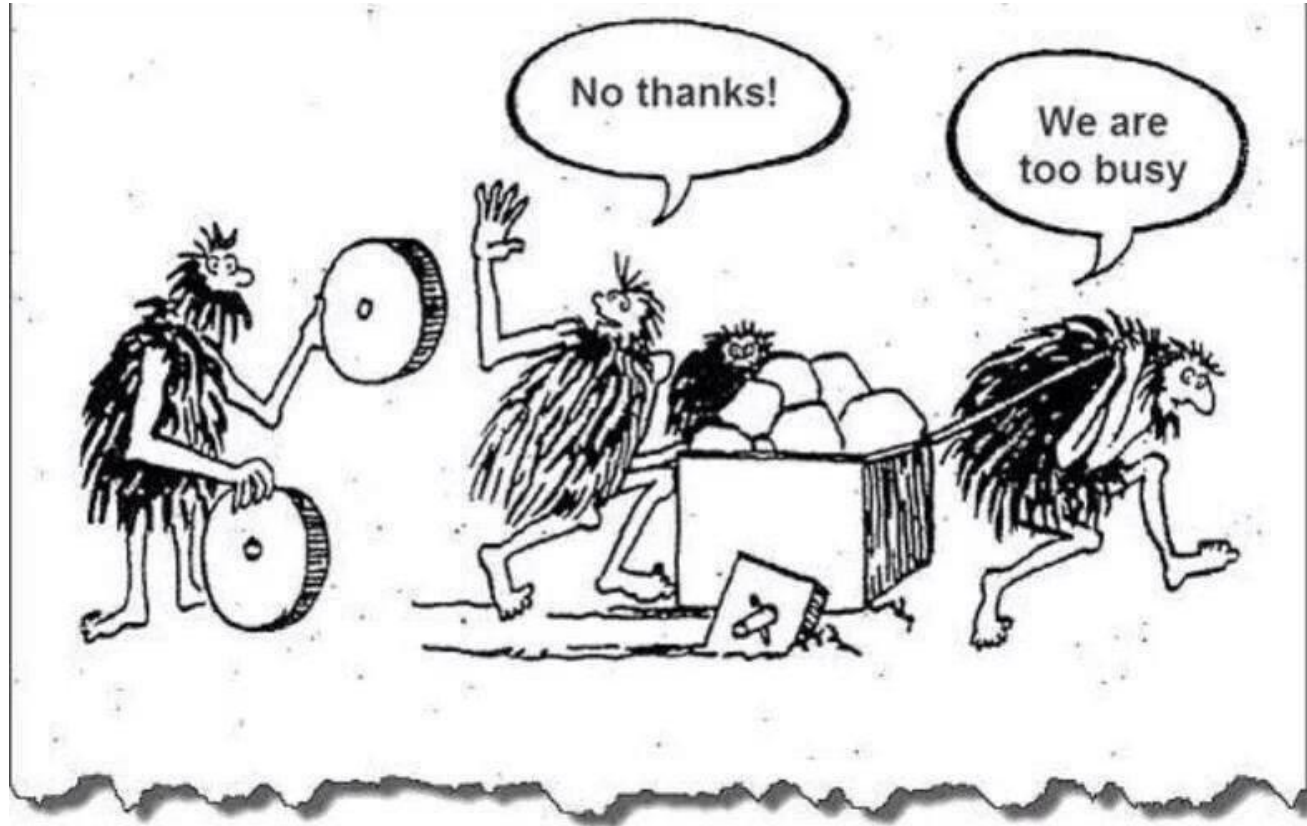
**Old** organization + **New** Technology =

**Expensive** old organization

Source: Michael Hammer

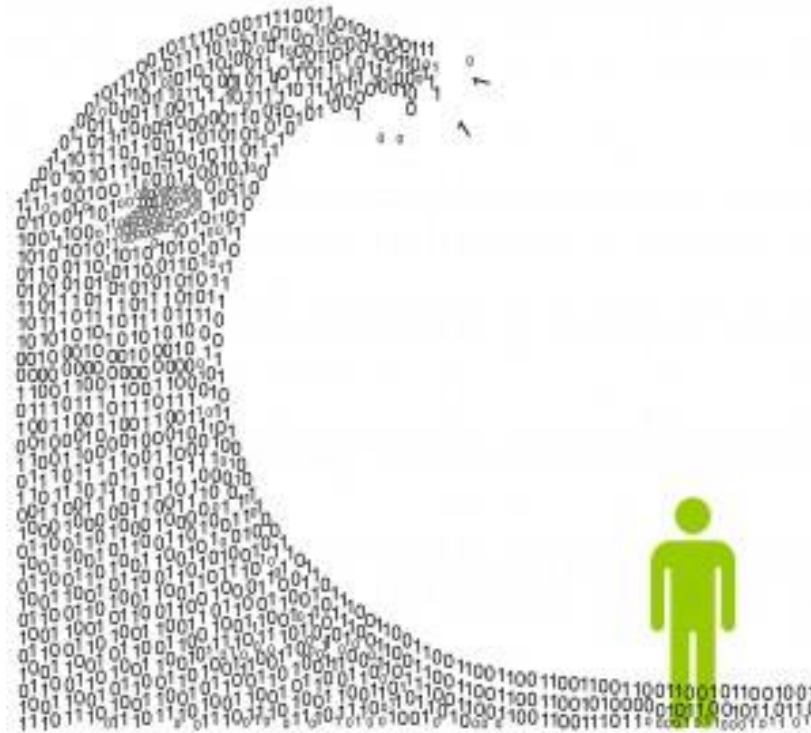


# Change is hard to embrace.





# Reality is hard to embrace.







# We are here.





# Diverse landscape





# National Health Insurance Law

## Mandatory, universal coverage

Every one of the over 8 million residents belongs to one of four health funds

## Single, comprehensive system

Every fund provides the same basic services, which are updated yearly by an independent committee

## Universal access

Funded by the government through capitation





# Clalit Health Services

Largest health fund:

- 4.5+ million members
- 53% of population
- >1,500 clinics
- 14 hospitals



# Potential for excellence

## Bridging the Silos





# Comprehensive digital warehouse

Hospital inpatient, ED  
and discharge data

Community primary  
care clinic data

Laboratory data

Allied health services  
data

Disease registries



Administrative data  
(costs)

Pharmacy,  
medications data

Diagnostic and  
imaging data

*Linked to  
Ministry of  
Health*

**National Cancer  
registry**



**Dental,  
complementary  
health services data**



*Linked to  
national  
database*

**Socio-demographic data**



# Resources are scarce.



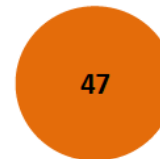
Israel



OECD



Israel



OECD

Hospital beds per 1 000 population, 2013



Israel



OECD



Japan

Source: Taub Center





# Even with all our potential, we were missing something.







# Clalit Research Institute

- Established in March 2010, nearly 100 years after Clalit
- Mandate: Turn data to insights, insights to policy
  - Real world outcomes
  - Risk stratification
  - Personalization
- Interdisciplinary teams
- Multidisciplinary collaborations





# Clalit Research Institute





## Our method of integration

- Deliver the right intervention,

Using **real world outcomes** to guide clinical decision support

- at the right time,

Empowering providers to intervene efficiently with **risk stratification**

- to the right patient.

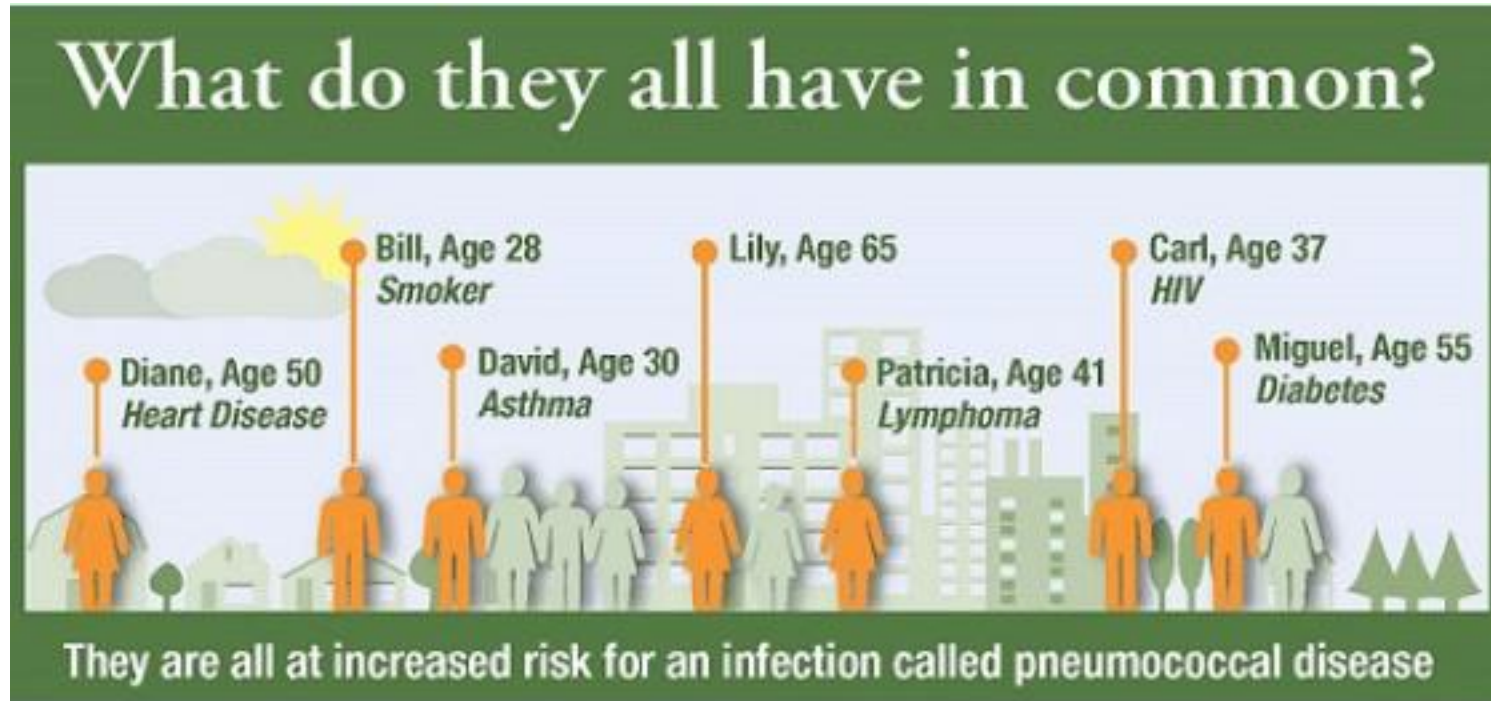
Integrating **personalization** into clinical practice



# Real World Outcomes



# Pneumococcal disease



Source: CDC





# Medscape Multispecialty ▾

[News & Perspective](#) [Drugs & Diseases](#) [CME & Education](#)

[Journal Watch > Journal Watch \(General\)](#)

## Pneumococcal Polysaccharide Vaccine: Efficacy Remains Controversial

Allan S. Brett, MD

[Disclosures](#)



# Does the vaccine **work** or not?

## Effectiveness of 23-Valent Pneumococcal Polysaccharide Vaccine Against Invasive Disease and Hospital-Treated Pneumonia Among People Aged $\geq 65$ Years: A Retrospective Case-Control Study

Maya Leventer-Roberts,<sup>1,2</sup> Becca S. Feldman,<sup>1</sup> Ilan Brukman,<sup>1</sup> Chandra J. Cohen-Stavi,<sup>1</sup> Moshe Hoshen,<sup>1</sup> and Ran D. Balicer<sup>1,3</sup>

<sup>1</sup>Chief Physician's Office, Clalit Health Services, Clalit Research Institute, Tel Aviv, Israel; <sup>2</sup>Department of Preventive Medicine, Icahn School of Medicine at Mount Sinai, New York, New York; and <sup>3</sup>Department of Epidemiology, Faculty of Health Sciences, Ben Gurion University, Beer Sheva, Israel

**Table 3. Odds Ratio for Invasive Pneumococcal Disease and Hospital-Treated Pneumonia Morbidity in Patients Vaccinated With 23-Valent Pneumococcal Polysaccharide Vaccine, Matched by Age, Sex, and Risk**

Group	IPD			HTP		
	No. of Subpopulation (No. of Cases)	Adjusted <sup>a</sup> OR (95% CI)	P Value	No. of Subpopulation (No. of Cases)	Adjusted <sup>a</sup> OR (95% CI)	P Value
<b>Age group, y</b>						
65–74	420 (84)	0.54 (.32–.90)	.02	20 217 (6739)	1.12 (1.03–1.21)	.01
$\geq 75$ (75–84, $\geq 85$ )	615 (123)	0.80 (.53–1.22)	.30	49 521 (16 507)	0.97 (.92–1.01)	.18
<b>Risk group</b>						
Low	200 (40)	0.63 (.30–1.33)	.23	9140 (1951)	1.00 (.85–1.16)	.56
Moderate + high	835 (167)	0.70 (.49–.99)	.05	60 598 (21 295)	1.01 (.97–1.06)	.97

Abbreviations: CI, confidence interval; HTP, hospital-treated pneumonia; IPD, invasive pneumococcal disease; OR, odds ratio.

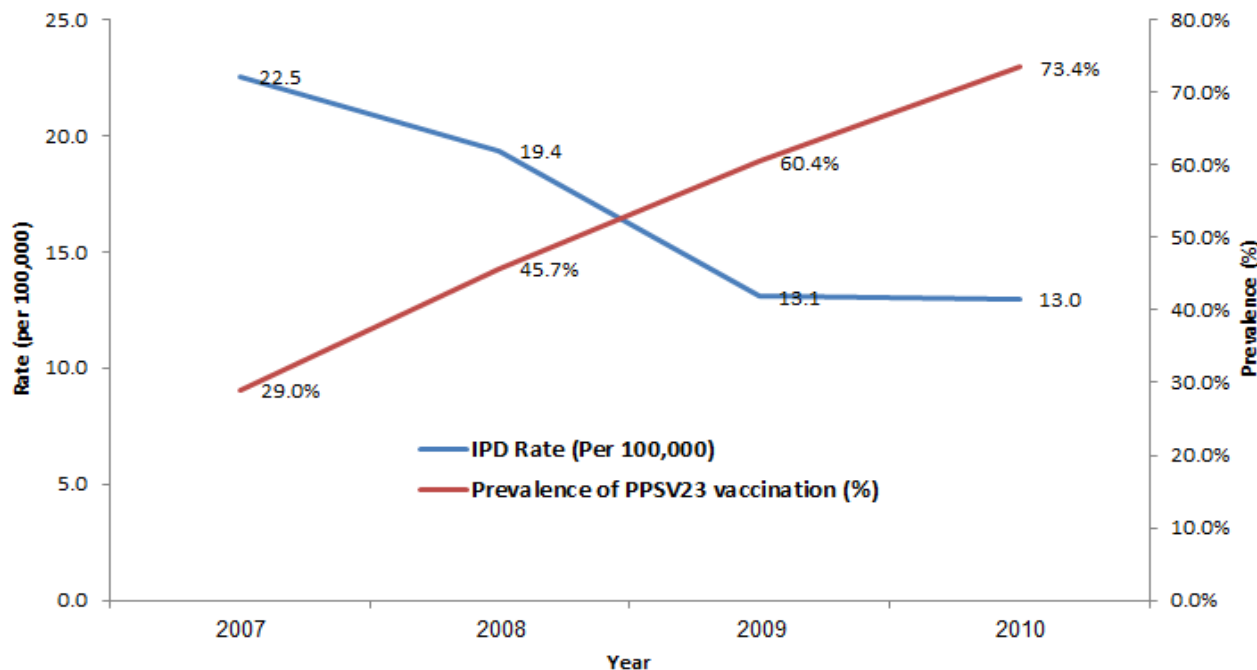
<sup>a</sup> All models adjusted for ethnicity, socioeconomic status, John Hopkins Adjusted Clinical Groups morbidity, smoking status, pre-existing pulmonary disease, influenza vaccination, previous general hospitalization, and hospitalization in long-term care.





# It works in practice.

## IPD rate (per 100,000) and prevalence (%) of PPSV vaccination in Clalit Members (65+ year old)



Source: Clalit Health Services







# It works however you target it.



## Pneumococcal vaccine targeting strategy for older adults: Customized risk profiling

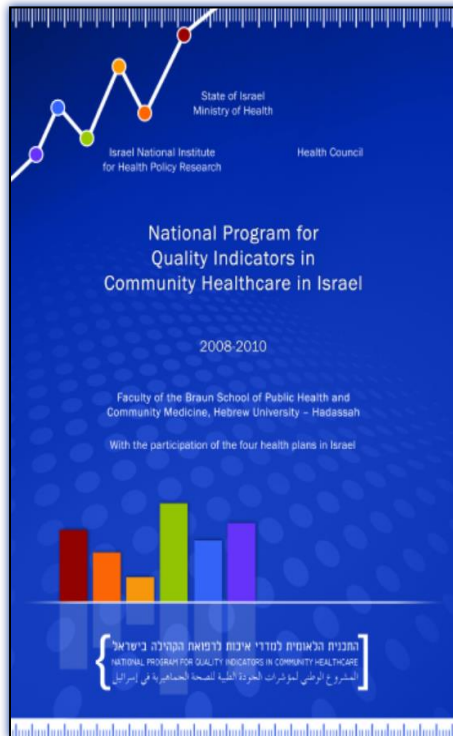
Ran D. Balicer<sup>a,b</sup>, Chandra J. Cohen<sup>a</sup>, Morton Leibowitz<sup>a</sup>, Becca S. Feldman<sup>a</sup>, Ilan Brufman<sup>a</sup>,  
Craig Roberts<sup>c</sup>, Moshe Hoshen<sup>a</sup>

Vaccination strategy		% of 50+ population targeted (n=526,717)	% of HTP cases in 2009-10 identified (n=10,423)	% of IPD cases in 2009-10 identified (n=90)	% of CTP cases in 2009-10 identified (n=4,603)
1	High and Moderate risk groups and all aged 65+	66% (347,008)	94% (9,818)	89% (80)	78% (3,572)
2	High and Moderate ACIP-based risk groups	51% (268,616)	83% (8,609)**	80% (72)	65% (2,980)*
3	Clalit model, 51% highest risk scores	51% (267,744)	85% (8,896)**	80% (72)	66% (3,045)*
4	ACIP-based highest risk group (Immunosuppressed)	17% (88,142)	35% (3,634) <sup>†</sup>	41% (37)	21% (971) <sup>†</sup>
5	Clalit model, 17% highest risk scores	17% (87,853)	54% (5,667) <sup>†</sup>	46% (41)	27% (1,246) <sup>†</sup>
6	Clalit model, 8.6% highest risk scores	8.6% (45,521)	35% (3,634)	31% (28)	15% (692)
7	Clalit model, 5% highest risk scores	5% (25,580)	23% (2,390)	18% (16)	9% (421)





# The vaccine remains a national priority.



Source: Ministry of Health

## Pneumococcal vaccination for older adults

**Description:** The percentage of individuals aged 65–71 years who received a pneumococcal vaccination.

**Rationale:** Improvement of pneumococcal vaccination coverage in older adults likely reduces morbidity and mortality that is caused by the *Pneumococcus* bacterium.

**Denominator:** Individuals aged 65–71 years

**Numerator:** The number of individuals in the denominator who received a pneumococcal vaccination once after age 65 years or within the past five years.

**Comments:** This indicator relates to the 23-valent formulation of the pneumococcal polysaccharide vaccine. The age range used for the present report (2008–2010) is a function of data availability.

National Program for Quality Indicators in Community Healthcare in Israel Report · 2008-2010



# Bariatric Surgery





# Is bariatric surgery worth it?

Home

## Weight-loss Surgery Becoming Increasingly Popular in Israel, the Land of Milk and Honey

But while obesity has been spreading, Israelis are still notably trimmer than many of their Western counterparts.

Judy Maltz | Apr 27, 2015 1:05 PM

## Weight loss surgery: do the benefits really outweigh the risks?

By Honor Whiteman | Published Thursday 28 November 2013



# It works.

JAMA | Original Investigation

## Association of Bariatric Surgery Using Laparoscopic Banding, Roux-en-Y Gastric Bypass, or Laparoscopic Sleeve Gastrectomy vs Usual Care Obesity Management With All-Cause Mortality

Orna Reges, PhD; Phillip Greenland, MD; Dror Dicker, MD; Morton Lebowitz, MD; Moshe Hoshen, PhD; Ilan Gofer; Laura J. Rasmussen-Torvik, PhD; Ran D. Balicer, MD

Table 3. Description of Additional Outcomes

	Laparoscopic Banding		Gastric Bypass		Sleeve Gastrectomy		Total	
	Surgical Patients	Nonsurgical Patients	Surgical Patients	Nonsurgical Patients	Surgical Patients	Nonsurgical Patients	Surgical Patients	Nonsurgical Patients
No. at risk	3635	10 905	1388	4164	3362	10 086	8385	25 155
Follow-up, median (IQR), y	6.2 (4.3-8.5)	5.7 (3.7-8.2)	5.5 (3.0-6.7)	4.8 (2.6-6.6)	3.2 (2.2-4.1)	3.0 (2.0-4.0)	4.3 (2.8-6.6)	4.0 (2.6-6.2)
<b>BMI</b>								
Last measurement, median (IQR) <sup>a</sup>	32.5 (28.3-37.2) <sup>b</sup>	39.8 (35.6-44.1) <sup>b</sup>	30.9 (27.3-35.5) <sup>b</sup>	39.3 (35.4-43.4) <sup>b</sup>	29.8 (26.6-33.3) <sup>b</sup>	39.3 (35.6-43.1) <sup>b</sup>	31.0 (27.3-35.4) <sup>b</sup>	39.6 (35.6-43.6) <sup>b</sup>
Reduction from baseline, mean (SD)	8.1 (6.3) <sup>b</sup>	1.2 (6.3) <sup>b</sup>	9.4 (5.6) <sup>b</sup>	1.4 (6.3) <sup>b</sup>	10.6 (4.9) <sup>b</sup>	1.3 (5.8) <sup>b</sup>	9.3 (5.8) <sup>b</sup>	1.2 (6.1) <sup>b</sup>
Individuals with ≥20% reduction, No. (%)	1702 (48.2) <sup>b</sup>	854 (8.2) <sup>b</sup>	829 (60.9) <sup>b</sup>	287 (7.3) <sup>b</sup>	2278 (70.8) <sup>b</sup>	645 (7.1) <sup>b</sup>	4809 (59.3) <sup>b</sup>	1786 (7.6) <sup>b</sup>

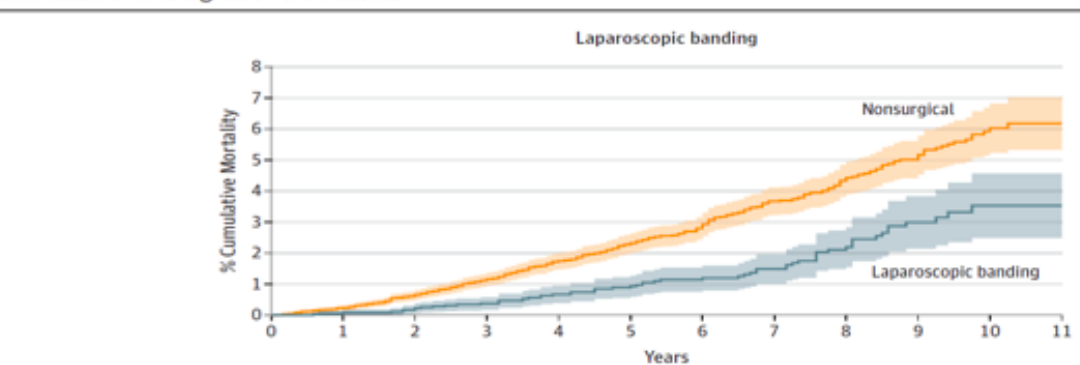


# It saves lives.

Table 2. Association Between Bariatric Surgery and Mortality

	Laparoscopic Banding		Gastric Bypass		Laparoscopic Sleeve Gastrectomy		Total	
	Surgical Patients (n = 3635)	Nonsurgical Patients (n = 10905)	Surgical Patients (n = 1388)	Nonsurgical Patients (n = 4164)	Surgical Patients (n = 3362)	Nonsurgical Patients (n = 10086)	Surgical Patients (n = 8385)	Nonsurgical Patients (n = 25155)
Follow-up, median (IQR), y	6.2 (4.3-8.5) <sup>a</sup>	5.7 (3.7-8.2) <sup>a</sup>	5.5 (3.0-6.7) <sup>a</sup>	4.8 (2.6-6.6) <sup>a</sup>	3.2 (2.2-4.1) <sup>a</sup>	3.0 (2.0-4.0) <sup>a</sup>	4.3 (2.8-6.6) <sup>a</sup>	4.0 (2.6-6.2) <sup>a</sup>
Total deaths, No. (%)	61 (1.7) <sup>a</sup>	338 (3.1) <sup>a</sup>	18 (1.3) <sup>a</sup>	116 (2.8) <sup>a</sup>	26 (0.8) <sup>a</sup>	129 (1.3) <sup>a</sup>	105 (1.3) <sup>a</sup>	583 (2.3) <sup>a</sup>
Mortality/1000 person-years (95% CI)	2.6 (2.0-3.4)	5.3 (4.7-5.8)	2.6 (1.6-4.2)	6.0 (5.0-7.2)	2.4 (1.6-3.6)	4.2 (3.5-5.0)	2.6 (2.1-3.1)	5.1 (4.7-5.5)
Mortality rate difference/1000 person-years, mean (95% CI)	[Reference]	2.6 (1.7-3.5)	[Reference]	3.4 (1.7- 5.0)	[Reference]	1.8 (0.6-3.0)	[Reference]	2.51 (1.86-3.15)
Nonsurgical patients vs surgical, hazard ratio (95% CI) for mortality								
Unadjusted	1 [Reference]	2.00 (1.52-2.63)	1 [Reference]	2.29 (1.39-3.76)	1 [Reference]	1.66 (1.09-2.54)	1 [Reference]	1.97 (1.59-2.42)
Adjusted, before multiple imputation <sup>b,c</sup>	1 [Reference]	2.13 (1.47-3.09)	1 [Reference]	2.46 (1.43-4.24)	1 [Reference]	1.59 (1.00-2.53)	1 [Reference]	2.03 (1.58-2.61)
Adjusted, after multiple imputation <sup>c</sup>	1 [Reference]	2.01 (1.50-2.69)	1 [Reference]	2.65 (1.55-4.52)	1 [Reference]	1.60 (1.02-2.51)	1 [Reference]	2.02 (1.63-2.52)

Figure 3. Kaplan-Meier Estimated Mortality Curves for 3 Types of Surgical Patients and Matched Nonsurgical Obese Patients



No. of patients												
Nonsurgical	10905	10672	10070	9124	7835	6584	5036	4154	2996	1829	883	64
Laparoscopic banding	3635	3633	3505	3241	2848	2433	1896	1600	1177	717	340	26



# Risk Stratification





# CHRONIC RENAL FAILURE (CRF)

ESRD -END STAGE RENAL DISEASE

↓ 15 ml/min GFR

- Neurological  
Weakness / Fatigue  
Confusion
- Cardiovascular  
↑ BP  
Pitting Edema  
Periorbital Edema  
↑ CVP  
Pericarditis
- Pulmonary  
SOB  
Depressed Cough  
Thick Sputum
- GI  
Ammonia Odor to Breath  
Metallic Taste  
Mouth / Gum Ulcerations  
Anorexia  
Nausea / Vomiting



- Psychological  
Withdrawn  
Behavior Changes  
Depression
- Hematological  
Anemia  
Bleeding Tendencies  
↑ Serum K
- Skin  
Dry Flaky  
Pruritus  
Ecchymosis  
Purpura  
Yellow-Gray Skin Color

**Hemodialysis**  
Evaluate access site for:  
Patency & signs of infection  
**DO NOT** take BP or obtain  
blood samples from extremity  
that has access site.

- Musculoskeletal  
Cramps  
Renal Osteodystrophy  
Bone Pain

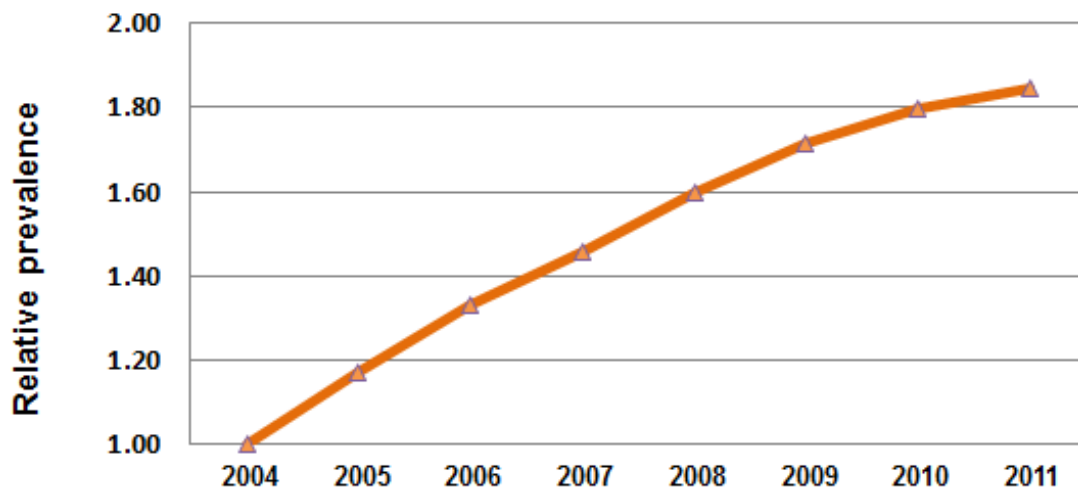
©2007 Nursing Education Consultants, Inc.





# Trends: Renal Replacement Therapy

Prevalence rates (per 1,000 members):  
Relative increase vs. 2004, Clalit



Source: Clalit Health Services





**Identify patients at:**  
Pre-clinical stage (Pre-disease)  
Risk for acquiring the condition

**Tailor interventions to:**  
Prevent progression to chronic disease  
Treat when treatment most effective

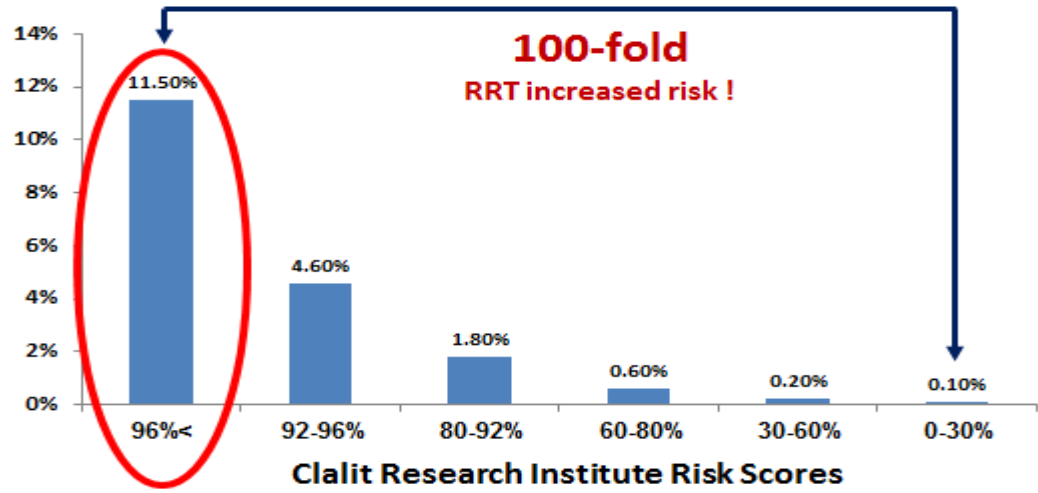
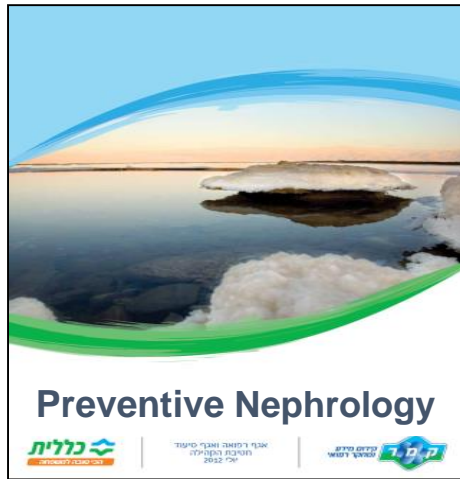




# Preventing Renal Failure



**5-year deterioration rates to RRT among CKD stage 3 patients, Clalit**

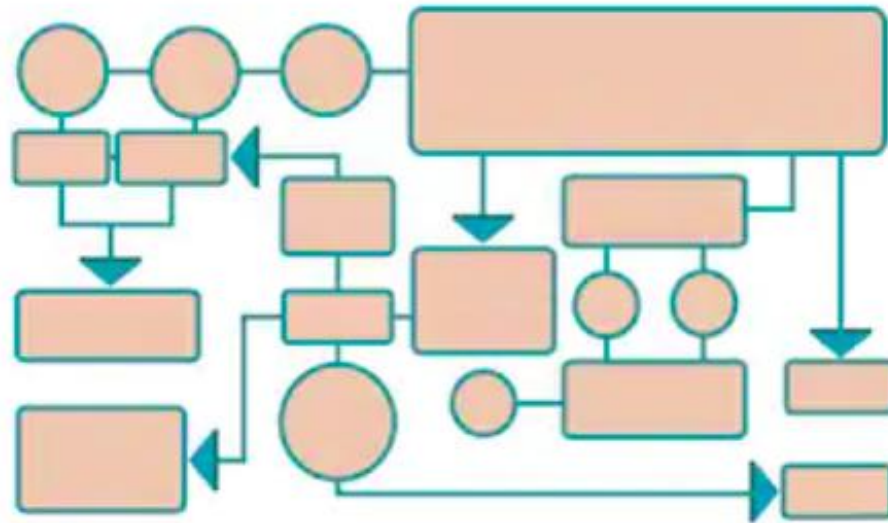


# Screening for Colorectal Cancer

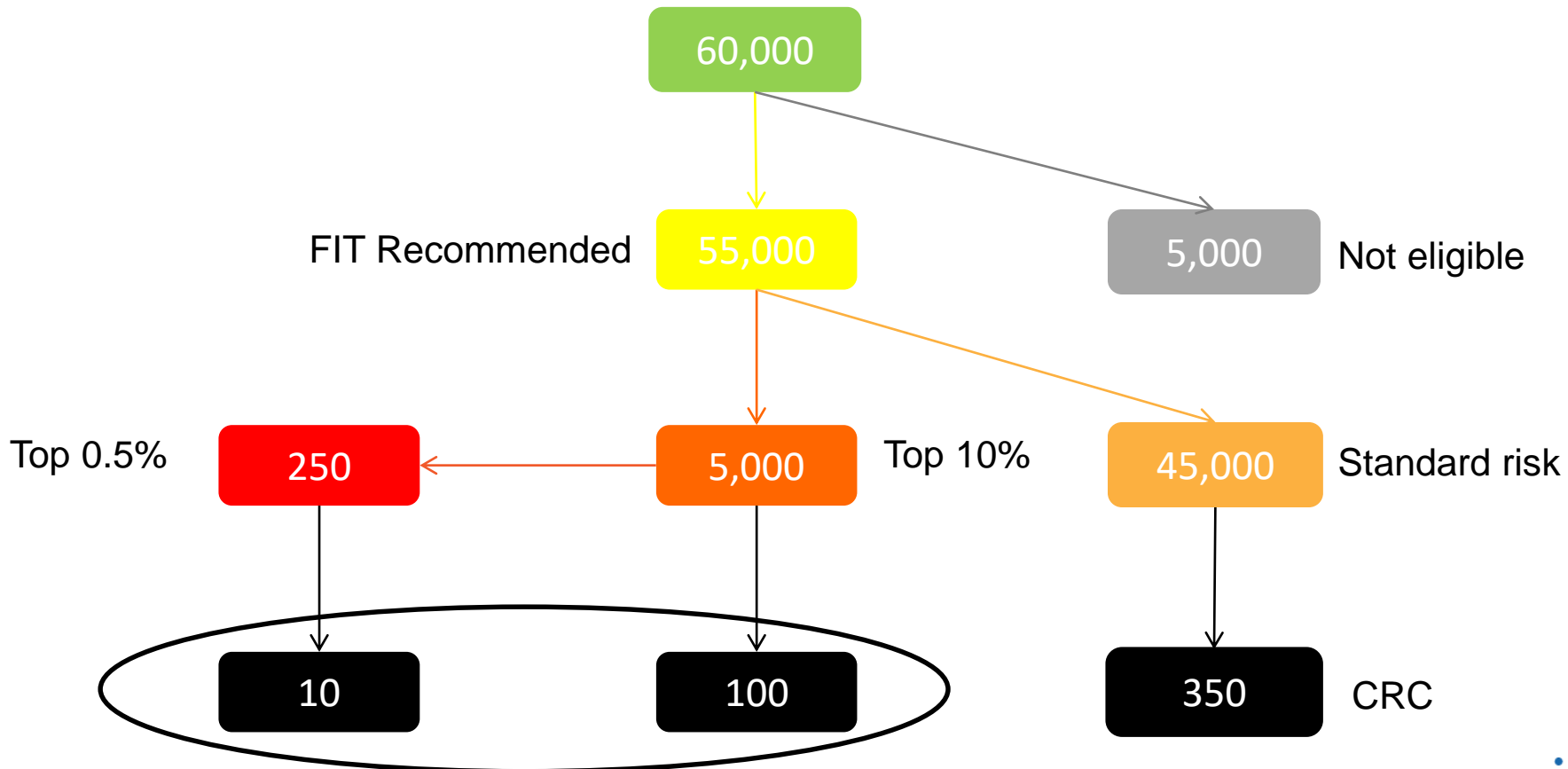




# The 14 easy steps to doing a FIT.



# No FIT in the last year



Source: Clalit Health Services, approximate counts from one district

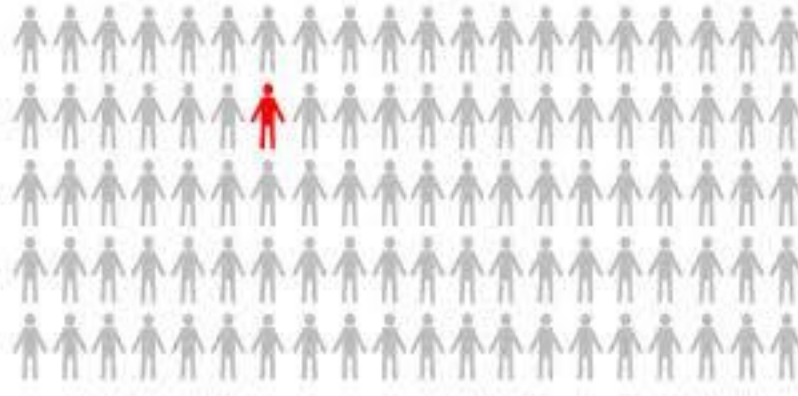




# Patient engagement is sorted based on **risk**.



# Personalization







## The SPRINT Data Analysis Challenge

To explore the potential of clinical trial data sharing, the New England Journal of Medicine (NEJM) is hosting a challenge: use the data underlying a recent NEJM article to identify a novel clinical finding that advances medical science.

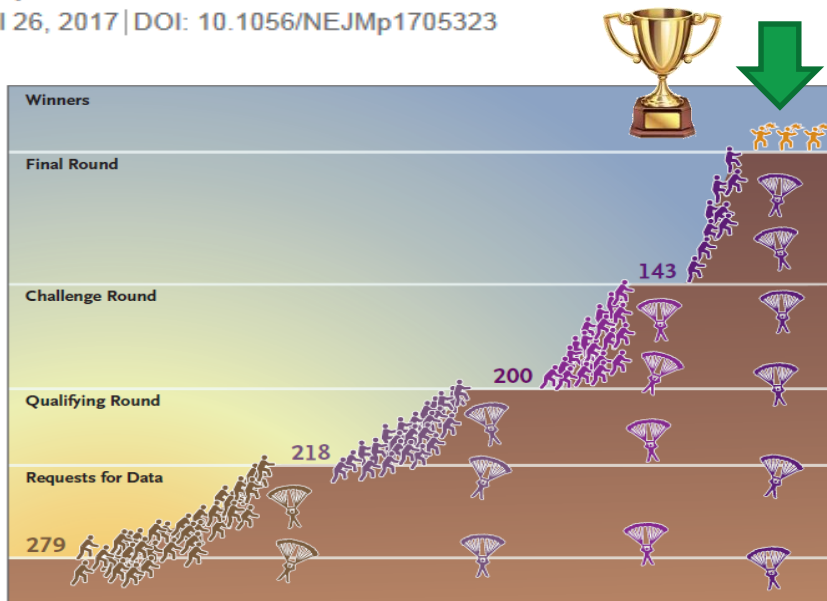




- HOME
- ARTICLES & MULTIMEDIA ▾
- ISSUES ▾
- SPECIALTIES & TOPICS ▾
- FOR AUTHORS ▾

## Learning What We Didn't Know — The SPRINT Data Analysis Challenge

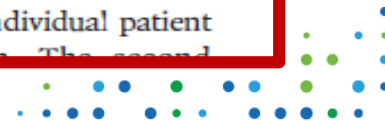
Nancy S. Burns and Pamela W. Miller  
April 26, 2017 | DOI: 10.1056/NEJMp1705323



ognized experts who represented the three primary constituencies — clinical trialists, data analysts, and patients. In addition to being reviewed by one representative from each constituency, all entries were opened to the public for voting.

The team that won first place was made up of physicians and data analysts from the Clalit Research Institute in Tel Aviv, Israel. They developed a weighted risk-benefit calculator for examining the pluses and minuses of intensively treating an individual patient with hypertension. The second

**SPRINTING to the Finish.**  
A total of 279 groups requested data from BioLINCC, 218 individuals and teams entered the qualifying round, 200 qualified, and 143 of the entries to the Challenge round were judged.





# Personalizing clinical trials outcomes



Age

Sex

Weight (  )

Height (  )

Black Race

Smoking Status

Systolic blood pressure (mmHg)  7

Blood pressure lowering medications (number)

Cardio-vascular disease (clinical or subclinical)

eGFR (mL/min/1.73 m<sup>2</sup>)

Total cholesterol (  )

High density cholesterol (HDL) (  )

## Outcome-specific Predictive model (1000 bootstraps)

Acute Myocardial Infarction (iNNT=384)



# INTENSIVE VS. NON-INTENSIVE HYPERTENSION TREATMENT



## ENTER PATIENT'S DATA

Age  Black Race  Cardio-vascular disease (clinical or subclinical)

Sex  Smoking Status  eGFR (mL/min/1.73 m<sup>2</sup>)

Weight (  )  Systolic blood pressure (mmHg)  Total cholesterol (  )

Height (  )  Blood pressure lowering medications (number)  High density cholesterol (HDL) (  )



**CALCULATE RISK**

## RESULTS

Severity rank Cardiovascular improvement due to intensive treatment\*      Severity rank Adverse events due to intensive treatment\*

Acute Myocardial Infarction (iNNT=384)



Serious Hypotension (iNNH=61)



Acute Decompensated Heart Failure (iNNT=113)



Serious Syncope (iNNH=75)



Stroke (iNNT=442)



Serious Electrolyte Abnormality (iNNH=47)



Cardio-Vascular Death (iNNT=101)



Serious Acute Renal Failure (iNNH=32)



## RECOMMENDATION

**Do Not Treat BP Intensively**  
Systolic blood-pressure target: ≤140 mmHg

The recommendation is based on the ratio between the individual ARR and ARI, weighted by severity ranks assigned to the different outcomes.

The current ranks are averages of ranks given by several physicians. You can change the ranks and update the recommendation.

**UPDATE RECOMMENDATION**  
with new severity ranks

\* For a time period of 3 years

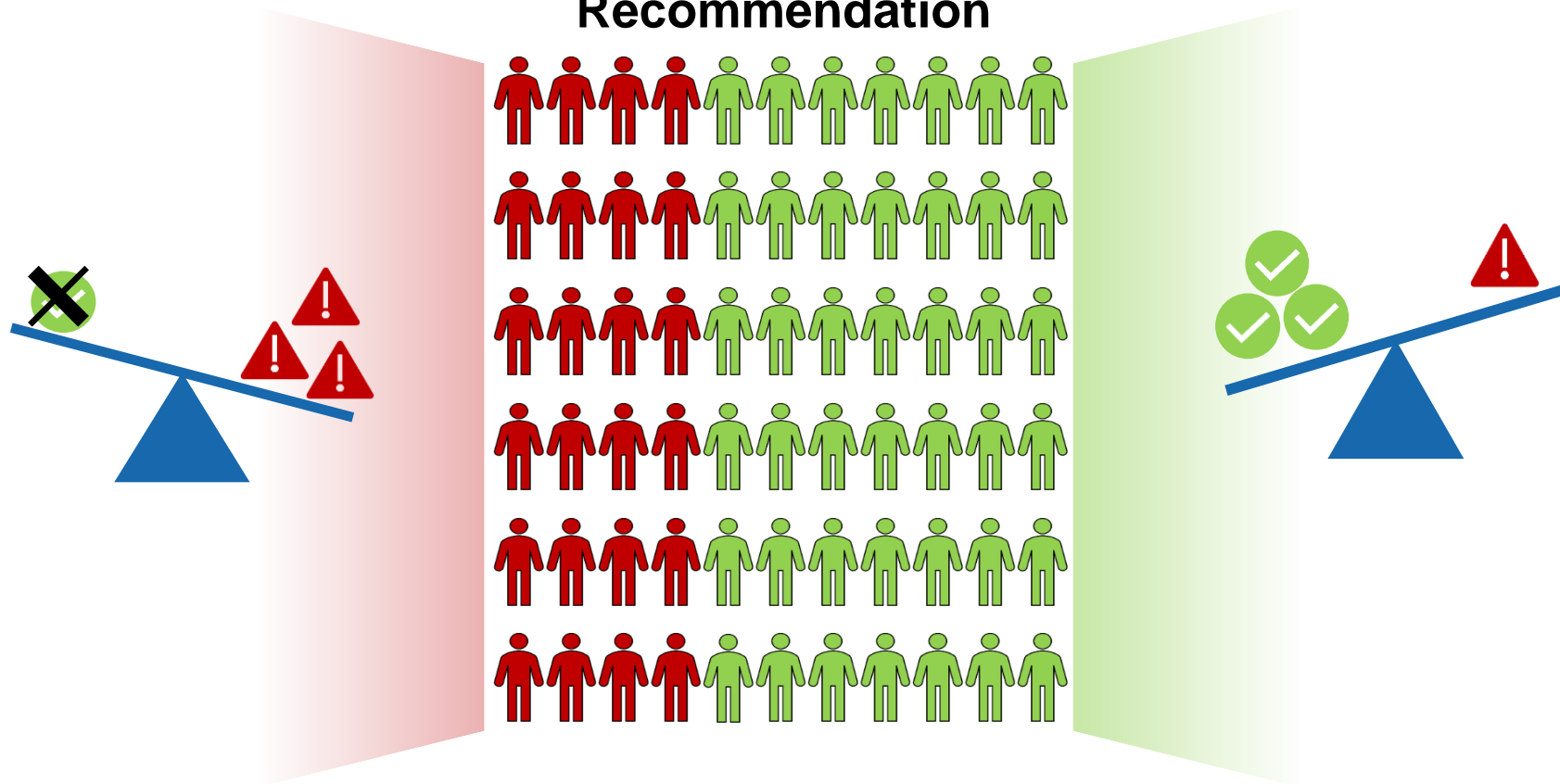
■ Initial risk      ■ Individual Absolute risk reduction (iARR)      ■ Individual Absolute risk increase (iARI)

Maya Leventer-Roberts, MD, MPH

iNNT/H: individual Number Needed to Treat/Harm  
24 May 2019



## I-PREDICT Recommendation





**Maya Leventer-Roberts, MD, MPH**

*Deputy Director, Clalit Research Institute*

[maya.roberts@gmail.com](mailto:maya.roberts@gmail.com)

